# ANIMAL HEROES

## ANNUAL REPORT 2025

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## Transparency

At Animal Heroes, transparency is not something we practise because we have to. It is one of our core values and forms the foundation of everything we do.

We are open about our ambitions, our decisions, our achievements and our challenges. With one another as a team, with the Animal Heroes we support, with our partners, and with you as a donor, sponsor or grant provider.

Animals and the people who dedicate themselves to caring for them every day are at the heart of everything we do. At the same time, our donors, sponsors and grant providers are indispensable. Their trust enables us to provide emergency relief to animals affected by war, natural disasters and other crises.

That is why we believe it is important to show exactly what happens with your support. We share not only our successes, but also the moments when the outcome is different from what we had hoped for. Our veterinarians and local partners often care for animals that are severely injured, ill or weakened. Despite receiving the very best care possible, not every animal can be saved. That reality never becomes easier. At the same time, it is comforting to know that these animals received love, care and dignity in their final moments.

For us, transparency also means showing how donations are spent. Because Animal Heroes is entirely run by volunteers, we are able to direct donations to where they are needed most: helping animals in crisis.

Donors who choose to stay informed receive regular updates on the progress of our projects and the impact their support makes. And because we care not only about animals but also about our planet, we communicate digitally whenever possible.

Through this Annual Report, we hope to provide an honest and comprehensive overview of our work, our achievements and the lessons we have learned along the way.

## Foreword by the Chair

People sometimes ask us how Animal Heroes has been able to achieve so much in such a short time. The answer is simple: because of people who refuse to look away.
People who continue to care for animals in the midst of war, natural disasters and other crises. Veterinarians who carry on their work while the world around them is falling apart. Volunteers who rescue injured animals. Donors who ensure that animals in need are never forgotten.

Once again, 2025 demonstrated what compassion and collaboration can achieve.
In Gaza, the small pop-up clinic we established together with Dr A'aed in 2024 grew into a fully operational animal clinic, providing animals with access to food, veterinary care and medicines.

In the West Bank, we opened our own clinic in Jenin under the leadership of Dr Mohammed. Every day, dogs, cats, donkeys, horses and camels receive the care that would otherwise be out of reach.

Across Ukraine, Türkiye, Lebanon, Pakistan, Uganda and other crisis-affected regions, we continued to support local Animal Heroes who, despite extremely difficult circumstances, choose compassion every single day.

The true impact of our work cannot be measured in buildings, bags of food or medical equipment alone. It is reflected in the animals whose lives were changed. The dog that survived the winter thanks to a safe shelter. The cat that received life-saving veterinary care. The horse that was able to walk again. Since our foundation three years ago, together we have helped more than **28,000 animals** through **42 emergency relief projects**.

On behalf of the animals, our local Animal Heroes and our volunteers, I would like to sincerely thank you. Without your trust and support, none of this would have been possible.

I invite you to discover the animals, the people and the stories behind our work throughout this Annual Report. Because, ultimately, Animal Heroes is not about numbers. It is about having the courage to continue caring when the world needs it most.

With heartfelt gratitude,

**Esther Kef**
**Chair, Animal Heroes**

# 1. Board Report

In 2025, our objectives were to further strengthen our organisation, improve our processes and systems, and provide impactful emergency relief to the animals cared for by local Animal Heroes.

Our objectives were as follows:

1. To highlight at least eight local Animal Heroes, launch fundraising campaigns for their projects, and provide them with practical emergency support for the animals in their care.
2. To increase awareness of Animal Heroes in the Netherlands, Italy and Finland, helping more people understand the vital work of the local Animal Heroes we support.
3. To raise €100,000 in donations, enabling us to expand our impact and provide even more emergency relief to local Animal Heroes caring for animals in crisis.
4. To establish partnerships with at least ten companies willing to support Animal Heroes.
5. To improve our website, including replacing our previous donation platform with a new system that would resolve the technical issues experienced in 2024.
6. Continuous improvement of our people and organisation: As a learning organisation, we are committed to continuously improving our processes, supporting our volunteers and strengthening the effectiveness of our organisation.

The results were as follows:

**1. Supporting at least eight local Animal Heroes**
Chapter 2 of this Annual Report provides a detailed overview of the 17 emergency relief projects we carried out together with our local Animal Heroes during 2025.

**2. Increasing awareness of Animal Heroes**
Throughout 2025, we continued to raise awareness of the work of local Animal Heroes and the challenges faced by animals in crisis. Thanks to their inspiring work, Animal Heroes received regular coverage in national and regional media, including AD, NU.nl, Het Parool, RTL Nieuws, Hart van Nederland and NPO Radio 1.

Our online community also continued to grow. Our Facebook following increased by 35% compared with 2024, while our reach on Instagram more than tripled.

Behind every new follower, donor or supporter is someone who has chosen not to look away from animals in need. This growing community enabled us to raise greater awareness, mobilise more support and, ultimately, help more animals.

**3. Fundraising**
At the beginning of 2025, we set ourselves the goal of raising €100,000 to support animals in crisis. Thanks to the generosity and commitment of our donors, sponsors and partners, we exceeded this target by a considerable margin.

A total of €273,376 in donations was raised in 2025. In addition, we received medical equipment, which was used to support our projects in Ukraine.

This support represents far more than a financial contribution. It provides veterinary care for injured animals, medicines for our clinics, protection against extreme weather conditions and emergency assistance for animals that might otherwise have been left without help.
On behalf of every animal whose life was changed through this support: thank you.

**4. Corporate Partnerships**
One of our objectives for 2025 was to establish partnerships with ten companies. Unfortunately, we did not achieve this target.

Throughout the year, our volunteers invested significant time and effort in approaching businesses and building relationships with potential corporate partners. We found that developing these partnerships often takes time. Several months can easily pass between an initial introduction and a final decision, meaning that the results of these efforts are often only visible over the longer term.

Although we did not reach our target number of corporate partners, we were grateful to receive valuable support from the veterinary sector. Several veterinary clinics donated equipment and supplies to support our projects.

In 2026, we will continue strengthening these relationships, with the expectation that many of the efforts made during 2025 will lead to new long-term partnerships.

**5. Website Development**
In 2024, we experienced technical issues with our donation platform. As a result, we spent much of 2025 searching for a more reliable solution.

After carefully defining our technical requirements, we evaluated a range of systems. Finding a platform that could support a trilingual website, allow donors to choose the project they wished to support, and offer multiple payment methods proved to be a considerable challenge.

Following extensive research and testing, our new donation platform went live successfully in June 2025. In addition to allowing donors to choose which project they wish to support, the platform now also enables supporters to create their own fundraising campaigns.

**6. Continuous Improvement of Our Organisation**
To ensure that our growing organisation remains effective, agile and future-ready, we continued investing in our processes, systems and volunteer support throughout 2025.

Because almost all of our volunteers combine their work for Animal Heroes with full-time or part-time employment, we reviewed and improved our existing tools and ways of working wherever possible. We also developed clear guidelines and documented procedures for an increasing number of activities, enabling us to work more consistently and helping new volunteers to become part of the team more quickly.

Since 2025, every new volunteer has completed a structured onboarding programme, introducing them to our organisation, our ways of working and our mission. During their first two months, each new team member is also supported by an experienced mentor. These improvements enable our volunteers to spend as much of their valuable time as possible on what matters most: helping animals in need.

**Fundraising 2025**

**Target: € 100.000**
**Raised: € 273.376**

**Team 2025**

**27 volunteers**
**14 nationalities**

**Animal Welfare 2025**

**7.430 animals helped**
**1.120 people educated about animal welfare**

## 2. Emergency Relief for Animals

Ukraine – Dog House Villages

Dog House Villages for 4 shelters, providing 20 dog houses in total.

Ukraine – Veterinary Equipment

Veterinary equipment for a new animal hospital.

Türkiye – Dog House Villages

Dog House Villages for 4 shelters, providing 120 dog houses in total.

West Bank – Emergency Relief

Veterinary care for 281 animals and food for 550 dogs and cats.

West Bank – Emergency Clinic

Veterinary care for 267 injured and sick animals, and food for 750 animals..

War in Lebanon

25 injured animals treated, 300 stray animals fed, and a shelter caring for 200 animals saved from closure.

Gaza – Emergency Clinic

Medicines and food for 800 animals, and veterinary treatment for 950 animals at our Emergency Clinic.

Gaza Food Truck

Food for 5,000 animals finally crossed the border, but the truck could not be located afterwards.

Maryam – Gaza

Food for 85 cats cared for by Maryam in Northern Gaza.

Spain – Flood Relief
Emergency support for a flooded animal shelter in Málaga, caring for 80 animals.

Uganda
103 animals supported with vaccinations, sterilisation, food and veterinary care.

Joke – Egypt
More than 1,800 animals supported with food, veterinary care and shelter.

Pakistan
Food programme supporting 150 buffaloes, cows and goats affected by severe flooding.

Gali – Israel
One month's supply of food for 149 dogs from Gaza and Israel.

Azerbaijan
Food and veterinary care for 300 stray and injured animals.

Animal Welfare Education – West Bank
Guest lectures and presentations at 4 schools and universities.

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## 2.1 General Approach

We ensure that donations reach trusted individuals and organisations that make a real difference to animals in need. As we often operate in conflict-affected areas, we also have a responsibility to ensure that funds do not end up in the hands of terrorist organisations or other sanctioned entities.
To achieve this, we follow a thorough due diligence process to verify the legitimacy, transparency and potential impact of every individual or organisation we support.

Our due diligence process consists of the following steps:
**Step 1 – Online Presence Review**
Verification of the applicant's online presence.

**Step 2 – Sanctions Screening**
Screening against three international sanctions lists.

**Step 3 – Request for Support**
Applicants are asked to complete a Request for Support, providing information including:

- Full contact details
- Legal status
- Banking information
- Organisational objectives
- Expected impact

**Step 4 – Preliminary Assessment**

**Step 5 – Site Visit or Emergency Mission**
Where feasible, an Animal Heroes team visits the applicant or carries out an emergency mission on location.
The feasibility of a visit or mission is assessed using our Standard Operations Guidelines, which include criteria such as project objectives, expected impact, return on investment, security protocols, risk assessment, team responsibilities and support from our headquarters.
Based on this assessment, the Board decides whether a visit or mission will take place.

**Step 6 – Memorandum of Understanding (MoU)**
Applicants are required to sign a Memorandum of Understanding (MoU) outlining:

- The conditions for receiving support from Animal Heroes
- Specific conditions and restrictions regarding the use of funds
- Conditions for the release of funding
- Financial reporting requirements and procedures
    - Compliance declarations, including: no criminal record, anti-terrorism declaration, transparency in communications and impartiality

Applicants are also asked to provide photographs and/or videos of the project. This material is verified using metadata such as the date, time and location (EXIF – Exchangeable Image File Format) to confirm the authenticity of the images.

**Step 7 – Final Decision**
A final decision is made by at least two members of the Board based on all information gathered during the due diligence process.

**Step 8 – Project Launch and Implementation**

## 2.2 Emergency relief for animals in Ukraine

Animal shelters in Ukraine continue to face extremely difficult circumstances. International support for emergency relief has almost completely disappeared. The people caring for animals in these shelters are often exhausted, yet they continue to do everything they can to protect and care for the animals under the most challenging conditions.

### 2.2.1 Dog House Villages

In 2024, we started building dog houses locally in Ukraine. Since then, we have established seven Dog House Villages. These dog houses provide dogs with a warm, safe and durable shelter, protecting them from Ukraine's harsh winter conditions.
In 2025, we continued our fundraising campaigns for Dog House Villages and, together with UAnimals, built four new Dog House Villages for the following organisations:

**Charity Fund Right to Life**
Since the start of the war, this organisation has been supporting both people and animals. Their team cares for thousands of abandoned animals across Ukraine by providing shelter, food and helping them find new homes through adoption.

**Druhyi Vymir Animal Shelter**
This shelter is entirely run by volunteers and provides shelter, food and daily care for hundreds of dogs.

**Novyi Svit Shelter**
Located in Kryvyi Rih, this local shelter cares for hundreds of animals by providing water, kennels and food.

**Zoo Help (Zoodopomoha)**
A small-scale shelter in the Kirovohrad region that rescues stray dogs and cats. The organisation depends entirely on donations to provide food, veterinary care and shelter.

**Our Actions**
- Four Dog House Villages built in Ukraine during 2025.
- Additional dog houses planned for Ukrainian shelters ahead of the 2026 winter season.

Charity fund Right to Life

Druhyi Vymir

Novyi Svit

Zoo help

### 2.2.2 Veterinary Equipment – X-ray System

In 2025, together with the Italian veterinary hospital Clinica Veterinaria Tergeste, we were able to make an important contribution to veterinary care in Ukraine.
Thanks to the generous donation from this renowned veterinary hospital, an X-ray system was made available to Rifugio KJ2 in Kyiv. The equipment was shipped in December 2025 and arrived safely at the shelter in January 2026.

Rifugio KJ2 provides shelter for hundreds of animals rescued from war-affected areas, abandoned animals, and animals in urgent need of veterinary care. For many of them, fast and accurate diagnostics are essential.

The new X-ray system enables veterinarians to diagnose injuries, fractures and other medical conditions more quickly and accurately, allowing treatment to begin sooner. For animals that have already endured so much, this significantly improves their chances of recovery and a better future.

The equipment was officially accepted by Animal Heroes before being transported directly to Ukraine. As this donation was made entirely in kind, it has not been included in the financial statements.

**Our Actions**
A modern X-ray system and additional veterinary equipment provided to Rifugio KJ2 in Kyiv to support the opening of its new animal hospital.

*Departure of the X-ray system from Trieste to Kyiv.*

*Arrival in Kyiv with Andrea Cisternino.*

*The X-ray system installed at the new animal hospital in Kyiv.*

**Financial Summary**
**Emergency Relief for Animals in Ukraine**

| | | |
|---|---|---|
| **Expenditure** | | |
| Medical-Equipment-Transport | € | **1.409,00** |
| **Funding** | | |
| Donations received in 2025 | € | **1.409,00** |
| Funds reserved at year-end 2025 for Dog House Villages in Ukraine | € | **2.719,00** |

## 2.3 Emergency relief for animals in Türkiye

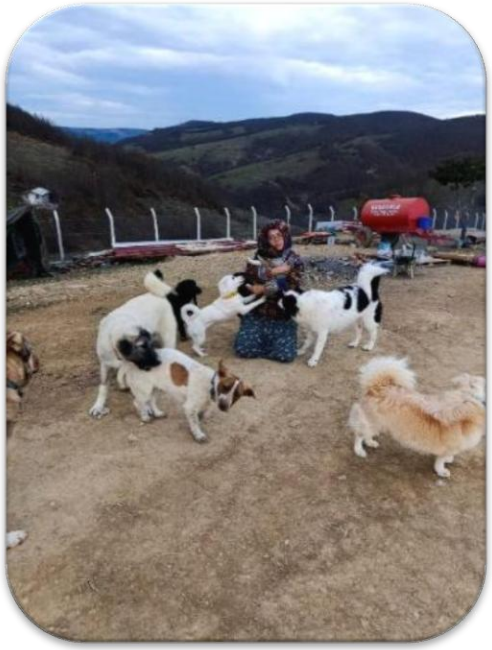
Winters in large parts of Türkiye can be harsh. For thousands of stray dogs and dogs living in overcrowded shelters, a dry and sheltered place to sleep is often lacking. Puppies, elderly dogs and dogs with medical conditions are particularly vulnerable to hypothermia and illness.

### 2.3.1 Animal Hero Seyma Özberk – Dog House Villages

In the far north of Türkiye, an extraordinary woman cares for more than 150 dogs, many of them sick or living with disabilities. Seyma Özberk gave up both her teaching job and her rented home so that every possible resource could go towards the animals in her care. Today, she lives in a simple container without a bathroom or toilet, ensuring that the dogs always come first. Thanks to her dedication, these animals have found safety, care and a second chance.

Unfortunately, winters in this part of Türkiye are freezing, and until recently many of the dogs had no choice but to sleep outside in the cold.

**Our Actions**
36 warm and durable dog houses provided to help Seyma's dogs survive the winter.



### 2.3.2 Animal Hero Yasmine – Dog House Villages

The Dutch foundation Save the Pawties, founded by Yasmin and her two sisters, established a shelter for stray dogs in Türkiye. What began as a simple act of compassion has grown into a safe haven for 435 rescued dogs. In addition to providing shelter, the foundation is committed to sterilisation, veterinary care and finding loving new homes for the dogs.

**Our Actions**
40 dog houses provided to help protect the dogs from heat, cold and rain.

### 2.3.3 Dog House Villages for Two Shelters in Türkiye

Funds had originally been raised to purchase an intensive care unit for a donkey sanctuary in Türkiye through our partner Haytap. However, the amount raised was not sufficient to cover the cost of the equipment. Haytap therefore proposed using the funds to build a Dog House Village for a shelter where dogs were living in nearly one metre of snow without any form of shelter.

After consulting with the donors, it was agreed to use the funds to purchase 27 dog houses. In addition, two generous donors made significant contributions specifically for this project, making it possible not only to fund these dog houses but also to build a second Dog House Village for shelter animals facing similar conditions elsewhere in Türkiye.

In total, 44 dog houses were installed: 17 at a shelter in Cappadocia and 27 at a shelter in the city of Silvan, in south-eastern Türkiye.

**Our Actions**

- Supported two shelters in improving animal welfare.
- Provided dozens of dogs with a safe and sheltered place to rest.
- Helped both shelters prepare for the winter months.

**Financial Summary**
**Emergency Relief for Animals in Türkiye**

**Expenditure**

| | | |
|---|---|---|
| Emergency relief was provided to animals in Turkey through various projects. | € | **8.550,00** |

**Funding**

| | | |
|---|---|---|
| Donations received in 2024 and 2025 | € | **8.550,00** |

## 2.4 Emergency relief for animals in the West Bank

Since our first visit to the West Bank in 2023, Animal Heroes has been supporting animals affected by violence, neglect and the lack of accessible veterinary care. Ongoing tensions and military escalations have further worsened the situation for animals in recent years. Many animals are injured as a result of violence, live without sufficient food, or are unable to receive medical treatment because veterinary care is unaffordable for many families.

In 2025, we further expanded our support. In addition to continuing our partnership with Animal Hero Diana Babish, we opened our own free Emergency Clinic for animals in Jenin in March. This enables us to provide emergency veterinary care not only to animals living in shelters, but also to injured stray animals and pets belonging to families who cannot afford veterinary treatment.

### 2.4.1 Animal Hero Diana Babish

Diana Babish is the founder of the Animal & Environment Association, the only officially recognised dog and cat shelter in the West Bank. For many years, she has dedicated herself to helping thousands of animals affected by abuse, neglect and violence under extremely challenging circumstances.

Since 2023, Animal Heroes has supported Diana with food, veterinary care and financial assistance. During our third visit to the West Bank in January 2025, we once again witnessed the enormous need. Thanks to our donors, we were able to continue supporting her, enabling her to care not only for the animals at her shelter but also for many stray animals living on the streets.

Alongside providing direct support, we work together with Diana and Bethlehem University to help reduce violence against animals through education. In 2025, we once again visited several schools across the West Bank to raise awareness among children and young people about the importance of treating animals with respect and compassion.

**Our Actions**

- Conducted our third field visit to the West Bank in January 2025.
- Cleared outstanding debts with local food suppliers, enabling the shelter to continue operating.
- Purchased food locally for the animals at Diana's shelter and for stray animals.
- Funded food for more than 550 animals.
- Enabled veterinary treatment for 218 animals through local veterinarians.
- Visited four schools as part of our animal welfare awareness programme.

*Guest lecture at Bethlehem University in 2025*

*School visits in the West Bank in 2025*

*Yolanda Clant at Diana's shelter in the West Bank in 2025*

### 2.4.2 Animal Heroes Heoes Emergency Clinic – Jenin

During our visits to the West Bank, it became clear that affordable veterinary care was virtually unavailable, particularly in the northern part of the region. For that reason, Animal Heroes opened a free Emergency Clinic in Jenin in March 2025.

Establishing the clinic required months of preparation and involved navigating complex Palestinian and Israeli regulations alongside the usual logistical challenges. Thanks to the dedication of our local partners, we successfully overcame these obstacles and opened the clinic.

The clinic is led by our colleague Dr Mohammad L. Abualroub and operates under the veterinary supervision of the team at Joyce Hofman Klinieken in Amsterdam. Our veterinarians work entirely on a voluntary basis and receive no financial compensation.

Thanks to the support of our donors and partners, they are able to provide daily veterinary care to animals that would otherwise receive no treatment at all.

This project would not have been possible without the support **of Humane Society, World Animal Protection Netherlands, World Animal Protection Sweden and Stichting Abri voor Dieren.**

**Our Actions**

- Opened a free Animal Heroes Emergency Clinic in Jenin.
- Provided veterinary care for 267 injured and sick animals.
- Supplied food for approximately 750 stray animals.
- Supported sterilisation programmes to help reduce overpopulation and prevent future animal suffering.
- Equipped the clinic with medicines, veterinary equipment, medical supplies and professional veterinary support, made possible through the generosity of our donors and partners.

**Financial Summary**
**West Bank**

**Expenditure**

| | | |
|---|---|---|
| Emergency Relief for Animals in the West Bank | | |
| Animal Heroes Emergency Clinic – West Bank | | |
| Animal Welfare Education in the West Bank | | |
| Total expenditure on projects in the West Bank | € | **76.608,00** |

**Funding**

| | | |
|---|---|---|
| Donations received in 2025 | € | **76.608,00** |
| Funds reserved at year-end 2025 for projects in the West Bank | € | **11.406,00** |

The following amounts are not included above, as the equipment is depreciated over several years:

| | | |
|---|---|---|
| | € | 11.171,00 |
| Depreciation 2025 | € | 671,00 |
| Carrying amount at 31 December 2025 | € | **10.500,00** |

Equipment Reserve Fund – West Bank

| | | |
|---|---|---|
| Established from donations received in 2025 | € | 11.171,00 |
| Less: Released through depreciation | € | 671,00 |
| Balance at 31 December 2025 | € | **10.500,00** |

## 2.5 Emergency relief for animals in Libanon

Even before the outbreak of the war between Hezbollah and Israel, animal welfare in Lebanon was already facing a severe crisis. Years of economic hardship and soaring inflation had left animal shelters struggling with overcrowding, food shortages and serious financial difficulties.

Following the escalation of the conflict in October 2023, the situation deteriorated even further as airstrikes, damaged infrastructure and large-scale evacuations placed even greater pressure on both people and animals. Throughout 2025, the humanitarian and animal welfare situation remained extremely concerning.

### 2.5.1 Animal Hero Sarah Abbas

Sarah Abbas, founder of *Rescuing in Lebanon*, has been dedicated to rescuing injured and stray animals since she was seventeen years old. Together with veterinarian Dr Roy Hassoun, she provides daily veterinary care, feeds animals and works to find adoptive families, primarily in Europe.
In 2024, Sarah's home was destroyed in an airstrike. Despite the danger, she continued caring for the animals.

Animal Heroes has supported Sarah since 2024. In 2025, she once again reached out for help as the medical costs of caring for the many animals under her protection had become impossible to meet. Thanks to the generosity of our donors and a €10,000 contribution from Stichting ABRI voor Dieren, we were able to provide €13,500 towards the veterinary care and daily needs of hundreds of animals. For many of them, this support quite literally meant the difference between life and death.

Before

After

Before

After

Before

After

**Our actions**

- Provided emergency veterinary care for 25 dogs and cats rescued with severe injuries from conflict-affected areas.
- Supplied food for 300 cats in southern Lebanon.
- Cleared outstanding debts, enabling a shelter caring for 200 animals to remain open and preventing the animals from ending up back on the streets.
- This support was made possible in part through the generous contribution of Stichting ABRI voor Dieren.

**Financial Summary**
**Emergency Relief for Animals in Lebanon**

| | | |
|---|---|---|
| **Expenditure** | | |
| Contribution towards the veterinary care and daily needs of hundreds of animals in Lebanon | € | **13.528,00** |
| **Funding** | | |
| Donations received in 2025 | € | **13.528,00** |
| Funds reserved at year-end 2025 for projects in Lebanon | € | **647,00** |

## 2.6 Emergency relief for animals in Gaza

### 2.6.1. Animal Heroes Emergency Clinic

The conflict between Israel and Hamas, which began on 7 October 2023, has had a devastating impact on both people and animals in Gaza. In 2024, Animal Heroes became the first and only European animal welfare organisation to establish a free Emergency Clinic for injured and sick animals.

The clinic was established and led by our colleague, veterinarian **Dr A'aed Mahmoud Abu Nejem.** It initially operated as a mobile pop-up clinic that could be dismantled and relocated whenever evacuation orders were issued by the Israeli military. This enabled veterinary care to continue in different parts of Gaza.

In 2025, the pop-up clinic developed into a permanent free animal clinic in Deir al-Balah. Led by Dr A'aed, a team of local veterinarians provided daily veterinary care to stray animals and to pets belonging to families who could not afford veterinary treatment.

Despite being seriously injured during the war and having to endure multiple evacuations himself, Dr A'aed continued risking his own life to care for animals in need. At the end of 2025, after three attempts, he succeeded in leaving Gaza to begin a Master's degree in Dublin. He continues to coordinate the project remotely, while **Dr Hossam Ahmed** has overseen the clinic's day-to-day operations since 2026.

Although a ceasefire came into effect in October 2025, the humanitarian situation for both people and animals remains extremely severe. Horses and donkeys continue to be heavily overworked, while dogs and cats suffer from hunger, dehydration and untreated injuries. The need for food, clean water, medicines and veterinary care remains as urgent as ever.

**Our actions**

- Expanded our mobile pop-up clinic into a permanent free animal clinic.
- Provided veterinary treatment for 950 injured and sick animals.
- Reached more than 1,000 local residents with education and advice on the care and welfare of working animals and companion animals.
- Enabled the local purchase of food and veterinary medicines for a further 800 animals, thanks to the generosity of our donors.

### 2.6.2 Animals in Gaza Alliance – medicines and food transport

After nine months of preparation, we launched the **Animals in Gaza Alliance** in the summer of 2024 together with Safe Haven for Donkeys and Animal Aid Without Borders. In partnership with the Palestine Red Crescent Society, we worked to organise a shipment of veterinary medicines and animal feed to Gaza.

At the end of 2025, following a lengthy delay at the Rafah border crossing in Egypt, the shipment was finally able to enter Gaza.

However, due to the exceptional circumstances on the ground, it was impossible to monitor the distribution of the aid supplies. After more than 18 months of war, hundreds of aid trucks were waiting in and around Rafah for clearance. Despite intensive communication with the Palestine Red Crescent Society, it was never possible to establish who ultimately received the supplies.

This experience illustrates the complexity of delivering humanitarian aid in an active conflict zone. We therefore continue to monitor developments closely. As soon as there is greater certainty that aid can be distributed reliably, we will reassess how Animal Heroes can contribute to future transport missions.

*Supplies being loaded in Rafah before departing for Gaza.*

### 2.6.3 Animal Hero Maryam – Cats in Northern Gaza

Maryam H. A. Bar cared for 85 cats in northern Gaza. Since September 2024, Animal Heroes had supported her with food and financial assistance. Despite the constant danger to her own life, Maryam refused to evacuate for a long time because she could not bear to leave her cats behind.

Thanks to the generosity of our donors, we were also able to continue supporting her throughout 2025, enabling her to provide the cats with food and the care they needed every day.

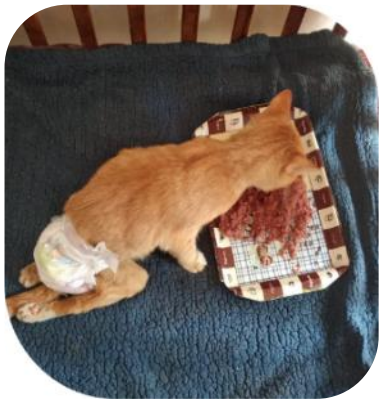
In July 2025, Maryam was eventually forced to evacuate. She was only able to return a month later, where she discovered that her shelter had been completely destroyed.

Thanks to Maryam's dedication and the support of our donors, dozens of cats were cared for and kept alive for more than a year. It was with great sadness that we had to bring this project to an end, as the shelter had been completely destroyed and it was no longer possible to continue providing care.

Donors who wished to continue supporting Maryam personally were able to do so through Animal Heroes until February 2026. After that, the project was officially closed.

**Our actions:**

Thanks to the generosity of our donors, we raised €9,804 to provide food for Maryam's cats.



**Financial Summary**
**Emergency relief for animals in Gaza**

**Expenditure**

| | | |
|---|---|---|
| Maryam's Cats Gaza | € | **9.804,00** |
| Animal Heroes Emergency clinic in Gaza | € | **11.134,00** |
| | € | **20.938,00** |

**Funding**

| | | |
|---|---|---|
| Donations received in 2024 and 2025 | € | **20.938,00** |
| Funds reserved at year-end 2025 for projects in Gaza | € | **32.592,00** |

## 2.7 Emergency relief for animals in Spain

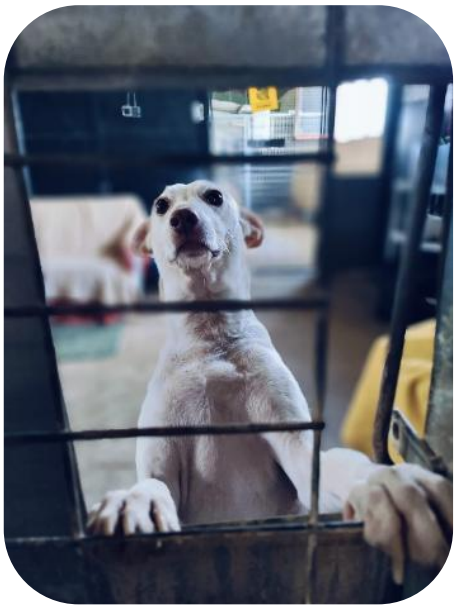
### 2.7.1 Animal Hero Jacqui Ross

At the end of 2024, heavy rainfall and severe flooding caused extensive damage in and around Málaga. Torrents of water flowed down from the surrounding mountains towards the shelter run by Jacqui's Last Chance Animal Rescue, forcing the evacuation of 80 animals.

After the shelter had been restored with the support of Animal Heroes, Jacqui was once again confronted with severe flooding in early 2025. Thanks to the generosity of our donors, we were able to provide immediate assistance, ensuring that the animals could once again remain safe in their familiar surroundings.

**Our actions**

- Funded the rental of water pumps to remove floodwater from the shelter.
- Enabled 80 dogs and cats to remain safely at the shelter thanks to this emergency support.



**Financial Summary**
**Emergency relief for animals in Spain**

**Expenditure**

| | | |
|---|---|---|
| Emergency relief for a flooded animal shelter in Málaga, caring for 80 animals | € | **1.165,00** |

**Funding**

| | | |
|---|---|---|
| Donations received in 2025 | € | **1.165,00** |
| Funds reserved at year-end 2025 for projects in Spain | € | **173,00** |

## 2.8 Emergency relief for animals in Uganda

### 2.8.1 Animal Hero Lukenge

Ellie Lukenge is an Animal Hero from Uganda who has rescued more than 5,000 animals and is the manager of Animal Lifeline Uganda, a registered animal shelter. The shelter provides care for injured, sick and severely malnourished dogs and cats. Animals remain at the shelter until a loving family can be found to adopt them. For more than ten years, the organisation has actively promoted animal welfare in Uganda and regularly organises sterilisation and vaccination programmes.

Because of the high risk of rabies, dogs that have not been vaccinated are often euthanised by the authorities. Animal Heroes therefore provides financial support for Lukenge's vaccination programme, giving these dogs a fair chance at life.

**Our actions**

- Vaccinated 28 dogs, protecting them against infectious diseases and enabling them to be registered as vaccinated stray dogs.
- Sterilised 22 dogs to help prevent overpopulation and future animal suffering.
- Provided food for 50 dogs.
- Enabled veterinary treatment for 3 injured animals, including a severely abused dog that underwent life-saving surgery.

**Financial summary**
**Emergency relief for animals in Uganda**

**Expenditure**

| | | |
|---|---|---|
| 103 animals in Uganda supported with vaccinations, sterilisation, food and veterinary care | € | **1.044,00** |

**Funding**

| | | |
|---|---|---|
| Donations received in 2025 | € | **1.044,00** |

## 2.9 Emergency relief for animals in Egypt

### 2.9.1 Animal Hero Joke

Joke van der Post is a Dutch veterinary nurse from Purmerend, the Netherlands, who was living in Egypt during 2025. There, she runs an animal shelter and veterinary clinic for abused, neglected and injured horses and donkeys.

In April 2025, Joke received international media attention after intervening in the abuse of a donkey by a young man. Her courageous actions unfortunately resulted in daily death threats and even the threat of imprisonment. Despite these difficult circumstances, Joke continued to work tirelessly for animals in need in a country where animal welfare is still far from being taken for granted.

Her shelter provides permanent care for more than 100 horses and donkeys. In addition, her veterinary clinic treats dozens of working animals every day that would otherwise have no access to veterinary care.

**Our actions**

- Launched a fundraising campaign to support the care of the animals at the shelter.
- After the clinic's X-ray system was damaged beyond repair, funded a new digital X-ray system worth €24,000 with the support of Stichting ABRI voor Dieren, Stichting Snoutfund, Stichting Dierennood and Stichting Animal in Need.
- Contributed to the purchase of medicines and veterinary supplies for the treatment of thousands of working animals.
- Contributed to fixed operating costs, including rent and veterinary care.
- Funded the installation of security cameras, thanks to donors who specifically contributed to this purpose, to improve the safety of Joke, her staff and the animals.
- Thanks to the generosity of our donors, more than 1,800 horses and donkeys received veterinary care in 2025.

**Financial Summary**
**Emergency relief for animals in Egypt**

| | | |
|---|---|---|
| **Expenditure** | | |
| Emergency relief for animals in Egypt | € | **45.911,00** |
| **Funding** | | |
| Donations received in 2025 | € | **45.911,00** |
| Funds reserved at year-end 2025 for projects in Egypt | € | **2.846,00** |

## 2.10 Emergency relief for animals in Pakistan

### 2.10.1 Animal Hero Faisal Saleem

Pastor Faisal Saleem leads a local Christian church in a small village in Punjab Province, Pakistan. In 2025, the region was devastated by severe flooding that affected not only local communities but also large numbers of farm animals.

While organising emergency relief for the local population, Pastor Faisal saw that buffaloes, cows and goats had been left without food. Many of the animals were severely weakened and were unlikely to survive the disaster without assistance. He therefore reached out to Animal Heroes.

Thanks to the generosity of our donors and a significant contribution from Stichting ABRI voor Dieren, we were able to provide emergency support by funding food for the animals over a period of three months.

**Our actions**

- Launched a fundraising campaign for animals affected by the flooding.
- Funded the purchase of large quantities of animal feed, thanks to the support of our donors and Stichting ABRI voor Dieren.
- Enabled more than 150 buffaloes, cows and goats to receive sufficient food for three months, helping them survive the aftermath of the floods.

Flood Relief
Animal
By
Animal Heroes
Organizer : Faisal Sale
mazda

**Financial Summary**
**Emergency relief for animals in Pakistan**

| | | |
|---|---|---|
| **Expenditure** | | |
| 150 buffaloes, cows and goats in Pakistan saved from the impact of the floods through a food programme | € | **10.452,00** |
| **Funding** | | |
| Donations received in 2025 | € | **10.452,00** |

## 2.11 Emergency relief for animals in Israel

### 2.11.1 Animal Hero Gali

In 2024, an animal shelter in the Mateh Yehuda region of Israel, run by Animal Hero Galila Even-Chen, was forced to close its doors. A courageous woman named Gali decided to take over the shelter and continue its work under the name *New Life for Dogs*. The shelter provided refuge for 149 dogs, most of whom had been rescued from Gaza and, according to Gali, would otherwise have been euthanised by the Israeli authorities. Thanks to her dedication, these dogs were given a second chance.

**Our actions**
Thanks to the proceeds of our Christmas fundraising campaign for animals affected by war, we donated €500 to *New Life for Dogs*. Donors were able to choose which country they wished to support. The shelter works with a pet food manufacturer that donates dog food approaching its expiry date. Our contribution enabled the shelter to purchase enough food to feed all 149 dogs for one month.

**Financial summary**
**Emergency relief for animals in Israel**

| | | |
|---|---|---|
| **Expenditure** | | |
| Food for 149 dogs from Gaza and Israel for one month | € | **525,00** |
| **Funding** | | |
| Donations received in 2025 | € | **525,00** |

## 2.12 Emergency relief for animals in Azerbeidzjan

### 2.12.1 Naynuxana Shelter

Naynuxana Shelter is an animal shelter in Zaqatala, Azerbaijan, founded by Nizami Ramazanov and his sister, Nərmin. The shelter provides care for more than 300 stray and injured dogs.
The shelter relies largely on volunteers and donations to provide food and veterinary care for the animals. At the end of 2025, Animal Heroes launched a fundraising campaign to raise funds for food and veterinary medicines.

**Our actions**

- Launched a fundraising campaign to support Naynuxana Shelter.
- Raised funds for food and veterinary medicines for more than 300 stray and injured dogs.
- The project will continue throughout 2026.

**Financial summary**
**Emergency relief for animals in Azerbaijan**

A fundraising campaign for emergency relief for animals in Azerbaijan was launched at the end of 2025. The campaign will continue throughout 2026. Donations received in 2025 will be used to support this project during 2026.

| | | |
|---|---|---|
| Funds reserved at year-end 2025 for projects in Azerbaijan | € | **117,00** |

# 3. Other activities

## 3.1 Animal Heroes Run

In June 2025, the second edition of the Animal Heroes Run took place in the beautiful Dolomites. This unique, non-competitive charity run over 4.5 kilometres once again formed part of the well-known Cortina-Dobbiaco Run.

Participants from several countries came together, with or without their dogs, to support animals in need. The Animal Heroes Run was not about speed or competition, but about bringing people together, raising awareness and showing solidarity with animals around the world that depend on emergency support.

Thanks to the enthusiasm and commitment of the participants, volunteers and sponsors, the event was once again a great success. All proceeds were used to support the emergency relief projects of Animal Heroes, helping provide animals in crisis areas with food, veterinary care and other essential assistance.

The Animal Heroes Run demonstrates how sport, nature and animal welfare can come together in an inspiring way. We look forward to continuing to grow this event in the years ahead.

# 4. Outlook for 2026

The world around us is changing rapidly. Wars, natural disasters and humanitarian crises are causing increasing numbers of animals to become victims of emergency situations. Animal Heroes aims to grow into a future-ready international emergency relief organisation that can respond quickly, professionally and effectively whenever animals are in urgent need of help.

In 2026, we will take important steps to further strengthen our organisation. We will continue developing an international Disaster Response Plan, setting out how we respond rapidly to disasters, support local partners and coordinate veterinary emergency relief. At the same time, we will continue expanding our international network of veterinarians, animal welfare organisations and local Animal Heroes, enabling us to scale up our response more quickly during future crises.

We will also continue to strengthen our operational organisation by further developing our processes, communication structures and fundraising activities. At the same time, we will continue investing in long-term partnerships with local organisations, recognising that they possess the knowledge, experience and trust needed to continue helping animals, even under the most challenging circumstances.

Our ambition is clear: Animal Heroes aims to become an organisation operating on the front line of veterinary emergency relief worldwide. An organisation that not only responds to disasters, but also contributes to improving preparedness for future crises. In doing so, we will continue helping as many animals as possible whenever they need us most.

**Objectives for 2026**

**1. International emergency relief**
Support at least eight local Animal Heroes through targeted fundraising campaigns and by providing financial, material and veterinary support for the animals in their care.

**2. Disaster response network in Italy**
In partnership with the Italian Veterinary Association, develop a nationwide network of veterinary emergency services that can be rapidly deployed during wildfires, earthquakes, floods and other disasters. Animal Heroes will take a coordinating role in developing a joint Disaster Response Plan for animals together with the regional representatives.

**3. Strengthening veterinary emergency capacity**
Increase the availability of medical equipment, diagnostic tools, medicines and veterinary supplies for Emergency Clinics and local veterinarians in crisis-affected areas. This will increase our capacity to treat more animals and save more lives during disasters and conflicts.

**4. International collaboration**
Further expand our international network of veterinarians, veterinary associations, universities, animal welfare organisations and local partners, enabling knowledge, expertise and resources to be mobilised more rapidly during emergency situations.

**5. Communication and fundraising**
Engage more people in our mission through a renewed website, visual identity and communication materials, place the stories of local Animal Heroes at the heart of our communications, and develop new fundraising initiatives, including a platform that enables supporters to launch their own fundraising campaigns.

**6. Corporate partnerships**
Develop new long-term partnerships with companies that wish to support Animal Heroes financially or by providing medical equipment, goods or specialist expertise, enabling us to further increase our impact.

**7. Organisation and volunteers**
Further professionalise our organisation by continuing to strengthen our processes, systems, crisis coordination and knowledge sharing, while providing our volunteers with the support they need. In doing so, we will continue building an agile and future-ready organisation capable of delivering rapid and effective emergency relief for animals worldwide.

## 4.1 Emergency relief projects in 2026

In addition to the emergency relief projects that arise throughout the year in response to wars, natural disasters and other crises, we will raise funds in 2026 for the following projects:

- Veterinary care for animals in Gaza and the West Bank through the animal clinics we support.
- Building Dog House Villages for shelter animals in Ukraine and potentially in other countries.
- Continuing emergency relief for our local Animal Heroes in Lebanon, the West Bank and Gaza for as long as the conflicts continue.
- Continuing our support for Animal Hero Lukenge in Uganda.
- Continuing our support for Joke in Egypt.

## 4.2 Events

### 4.2.1. Animal Heroes Run

In 2026, we will organise the third edition of the **Animal Heroes Run**: a unique, non-competitive 4.5-kilometre charity run through the breathtaking landscape of the Dolomites. Participants can walk or run the course, with or without their dog, with enjoyment, connection and community at the heart of the event.
The Animal Heroes Run forms part of the prestigious **Cortina-Dobbiaco Run** and brings together animal lovers from the Netherlands and abroad to take action for animals in need.

All proceeds from the event will directly support Animal Heroes' projects, enabling us to continue providing life-saving assistance to animals in crisis areas around the world.

### 4.2.2 Dance4Heroes

In 2026, we will organise **Dance4Heroes**: a unique dance event celebrating animal heroes around the world. The event will take place at **DeSmet Studios** in Amsterdam, bringing together music, compassion and action in support of animals in need.

During Dance4Heroes, six DJs will perform voluntarily in support of our mission. The event can be attended live in Amsterdam and will also be streamed worldwide, allowing people across the globe to join, watch and support the work of Animal Heroes.

# 5. Our organisation

Animal Heroes Foundation was established on 6 December 2022 and is legally registered in Amsterdam, the Netherlands. As an international emergency relief organisation, we are dedicated to helping animals affected by war, natural disasters and other humanitarian crises. We do this by supporting local animal heroes who care for animals in need under some of the world's most challenging circumstances.

We fulfil our mission by:

- raising the profile of local animal heroes and the animals they care for among an international audience;
- enabling people and organisations around the world to financially support these emergency relief projects and help increase their visibility.

Registered office
Pieter Aertszstraat 89/1
1073 SL Amsterdam
The Netherlands

Animal Heroes has ANBI (Public Benefit Organisation) status and is registered with the Dutch Chamber of Commerce under registration number 88420981.
RSIN (Tax Identification Number): 864617914

Bank account:
IBAN: NL57 TRIO 0320 5958 46
Account name: Stichting Animal Heroes

The information presented in this 2025 Annual Report relates to the period from 1 January 2025 to 31 December 2025.

For further information, please contact us at info@animalheroes.nl or call Esther Kef on +31 6 39724161.

## 5.1 Our mission & vision

**Our mission:** To support local animal heroes around the world, enabling them to continue rescuing, protecting and caring for animals in need, even under the most challenging circumstances during wars, natural disasters and other crisis situations.

**Our vision:** A world in which every local animal hero has access to the support they need to help animals in need.

## 5.2 Core values

As an international emergency relief organisation, we operate in situations where acting quickly, working together and building trust are essential. We support local animal heroes who care for animals in need under some of the world's most challenging circumstances. This requires an organisation that is professional, decisive and trustworthy.

Our core values guide everything we do. They shape the way we work together, communicate and make decisions, both within our organisation and in our collaboration with partners, donors and other stakeholders.

Our core values are:
**Courage**: We have the courage to act wherever animals need our help, even under difficult and unpredictable circumstances.

**Agility**: We are able to respond quickly and adapt to changing situations, enabling us to continue providing effective emergency relief.

**Integrity**: We act honestly, responsibly and transparently, and take responsibility for our decisions.

**Openness**: We communicate openly and respectfully, share both our successes and our challenges, and work together based on trust.

## 5.3 The Board

The Board of Animal Heroes Foundation consists of professionals with extensive international and governance experience, who volunteer their time to help animals in need.

The Board is responsible for the governance of the Foundation and oversees the careful and ethical implementation of our mission, in accordance with our Articles of Association and applicable laws and regulations.

The members of the Board serve on a voluntary basis and receive no remuneration for their work.

Since the Foundation was established, the Board has consisted of the following members:

Esther Kef

*Chair*

Marijs Kolenberg

*Secretary*

Mony de Roos

*Treasurer*

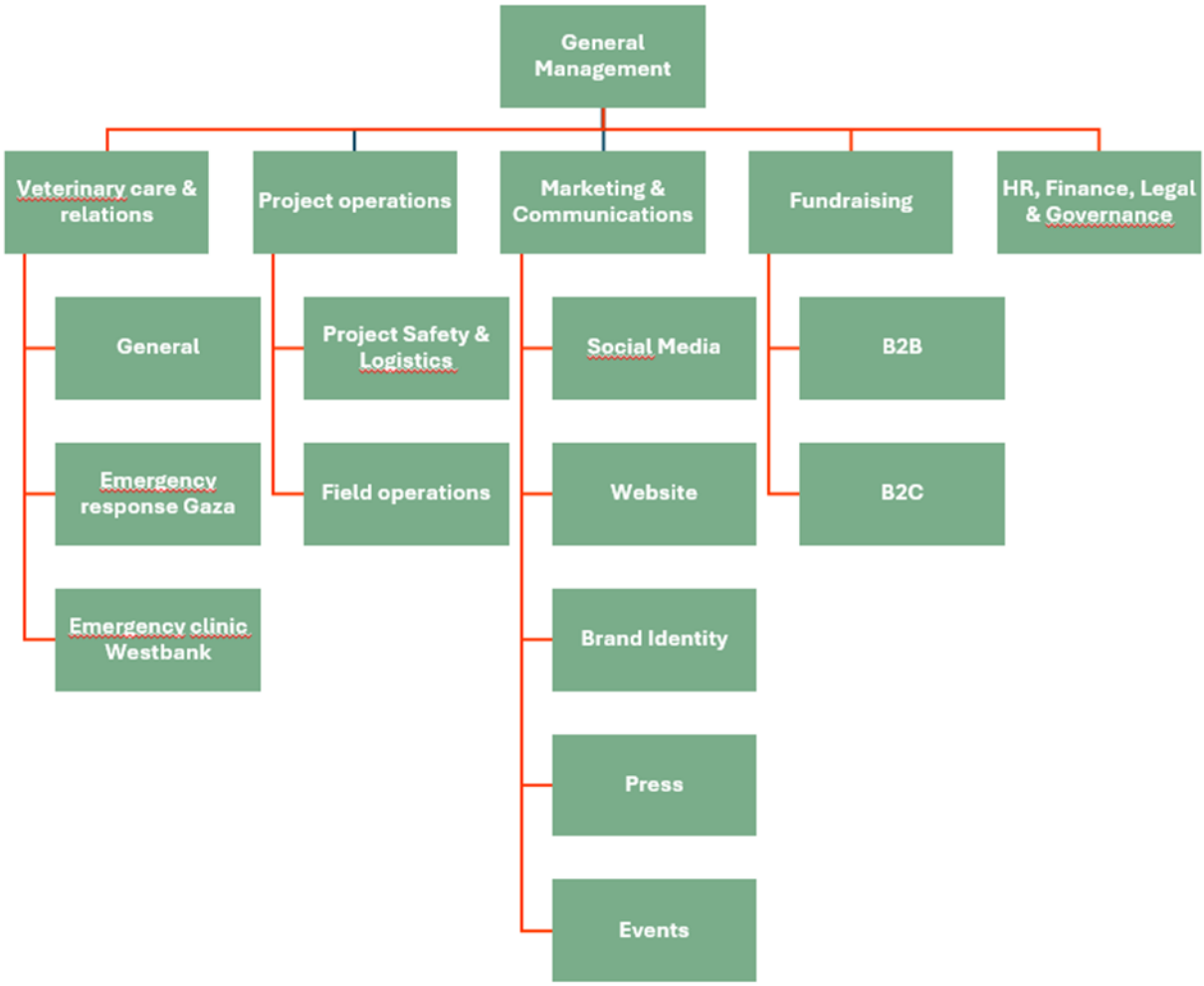
The members of the Board are appointed for an indefinite term.

## 5.4 Team and organisational structure

Animal Heroes has no paid employees and is entirely run by an international team of volunteers. In 2025, our team consisted of 27 volunteers from 14 different countries.

Every new volunteer completes an onboarding programme, introducing them to our organisation, ways of working and mission. In addition, new team members participate in our fortnightly team meetings and are supported by a mentor during their first two months.

Our volunteers work across one or more departments, as shown in the organisational chart below.




*Animal Heroes organisational chart in 2026*

## 6. Financial Statements

The 2025 financial statements relate to the period from 1 January 2025 to 31 December 2025. As this is the Foundation's third financial year, comparative figures have been included.

The total amount of donations received in 2025 was €273,000 (2024: €110,000).
Of the donations received in 2025, €90,000 has been reserved. This amount will be used to fund projects that contribute to our charitable objectives.

Working together with other organisations enables us to achieve far more than we could alone. We are incredibly grateful that, in 2025, we had the opportunity to work alongside many other foundations and organisations to help animals in need. A special thank you goes to the following foundations and organisations for their exceptional support during 2025:

- Stichting Snoutfund, for their generous financial support for Joke in Egypt, with a total value of €2,500.
- Stichting WWAR, for their generous donation of €9,766 towards the purchase of a mobile field hospital for animals.
- ABRI voor Dieren, for their generous donations totalling €44,000 in support of various projects, including those in the West Bank, Egypt and Pakistan.
- Animal Aid Without Borders, for their contribution of €2,000 towards food for animals in Gaza.
- World Animal Protection Netherlands, for their contribution of €20,000, as well as their trust and valued collaboration in support of animals in Gaza and the West Bank.
- World Animal Protection Sweden, for their contribution of €26,981.40, as well as their trust and valued collaboration in support of animals in Gaza and the West Bank.
- Humane World for Animals, for their generous support valued at €27,386 for our emergency veterinary clinic in the West Bank.
- Stichting Dierennood, for their valued collaboration and support for several projects, as well as their financial contribution of €450 in support of Joke in Egypt.
- Safe Haven for Donkeys, for their willingness to collaborate on emergency relief for animals in Gaza.
- Second Chance Foundation Netherlands, for their support for Joke, valued at €3,000.
- Stichting Red een Dier, for their contribution of €150 in support of animals in Gaza.
- Joyce Hofman Clinics in Amsterdam, for the donation of medical supplies and veterinary support for our veterinary teams.
- Clinica Tergiate in Trieste, for the donation of an X-ray machine for an emergency animal hospital in Ukraine.

## 6.1 Balance sheet as at 31 December 2025

| | 2025 | 2024 |
|---|---|---|
| **Assets** | | |
| Tangible fixed assets | € 10.500 | € - |
| Accrued income and prepaid expenses | € 4.781 | € - |
| Cash and cash equivalents | € 102.667 | € 35.454 |
| Total assets | € 117.948 | € 35.454 |
| **Funds and liabilities** | | |
| Reserves and funds | € 117.880 | € 32.959 |
| Current liabilities | € 68 | € 2.495 |
| Total funds and liabilities | € 117.948 | € 35.454 |

## 6.2 Statement of income and expenditure 2025

| | 2025 | | 2024 | |
|---|---|---|---|---|
| **Income** | | | | |
| Donation | | | | |
| from individuals | € 128.818 | | € 72.567 | |
| from companies | € - | | € 3.566 | |
| from non-profit organisations | € 144.558 | | € 33.820 | |
| ***Total income*** | | € 273.376 | | € 109.953 |
| **Expenditure** | | | | |
| Expenditure on charitable objectives | € 180.130 | | € 75.908 | |
| Communication and other organisational costs | € 7.654 | | € 4.201 | |
| Depreciation | € 671 | | € - | |
| ***Total expenditure*** | | € 188.455 | | € 80.109 |
| Net result | | € 84.921 | | € 29.844 |
| **Allocation of net result** | | | | |
| The net result has been allocated as follows: | | | | |
| Added to designated funds | | € 89.897 | | € 32.959 |
| Withdrawn from designated funds | | € 4.976 | | € 3.115 |
| Net movement in designated funds | | € 84.921 | | € 29.844 |

## 6.3. Accounting policies

### 6.3.1 Basis of accounting

- The accounting policies applied relate to the financial statements as a whole and are based on Dutch Accounting Guideline RJ 650 for Fundraising Organisations.
- The financial statements have been prepared on the historical cost basis and are presented in whole euros.

### 6.3.2 Accounting policies for the valuation of assets and liabilities

- Tangible fixed assets
  Tangible fixed assets are measured at acquisition or production cost, less depreciation based on their estimated useful lives.
- Cash and cash equivalents
  Cash and cash equivalents are measured at nominal value and, unless stated otherwise, are freely available. Cash and cash equivalents include balances held with payment service providers such as PayPal and Stripe.

### 6.3.3 Accounting policies for determining the result

- Donations are recognised when they are received.
- Operating expenses are measured at historical cost and recognised in the financial year to which they relate.
- Where costs cannot be directly attributed, they are allocated in proportion to the costs of the relevant activity (project) or on the basis of an individual estimate for each category of expenditure.

## 6.4 Notes to the balance sheet

| | 31-12-2025 | 31-12-2024 |
|---|---|---|
| **Tangible fixed assets** | | |
| *Field hospital equipment* | | |
| Acquired in 2025 | € 11.171 | € - |
| Depreciation in 2025 | € -671 | € - |
| | € 10.500 | € - |
| **Accrued income and prepaid expenses** | | |
| Prepayments relating to activities | € 1.281 | € - |
| Prepaid expenses | € 3.500 | € - |
| | € 4.781 | € - |
| **Cash and cash equivalents** | | |
| Triodos Bank | € 72.704 | € 17.694 |
| PayPal | € 24.700 | € 13.019 |
| Stripe | € 5.263 | € 4.741 |
| | € 102.667 | € 35.454 |
| **Reserves en funds** | | |
| Designated funds | € 117.880 | € 32.959 |
| **Donations with designated purposes** | | |
| **Balance at 1 January** | **€ 4.967** | **€ -** |
| Donations received | € 228.456 | € 76.130 |
| Expenditure on projects | | |
| Expenditure on projects | € 180.802 | € 75.908 |
| Funded from general donations | € 8.379 | € 4.745 |
| | € 172.423 | € 71.163 |
| **Movement during the year** | **€ 56.033** | **€ 4.967** |
| **Balance at 31 December** | **€ 61.000** | **€ 4.967** |

| Specification | | | | |
|---|---|---|---|---|
| Ukraine projects fund | € | 2.719 | € | - |
| Türkiye projects fund | € | - | € | 700 |
| West Bank projects fund | € | 11.406 | € | - |
| Lebanon projects fund | € | 647 | € | - |
| Gaza projects fund | € | 32.592 | € | 4.267 |
| Spain projects fund | € | 173 | € | - |
| Egypt projects fund | € | 2.846 | € | - |
| Azerbaijan projects fund | € | 117 | € | - |
| West Bank projects fund (equipment) | € | 10.500 | € | - |
| | € | 61.000 | € | 4.967 |

**General donations**

| | | | | | | |
|---|---|---|---|---|---|---|
| **Balance at 1 January** | | | € | **27.992** | € | **2.280** |
| Donations received without designated purpose | | | € | 44.921 | € | 33.823 |
| Used for projects | € | 8.379 | € | 4.745 | | |
| Used for activities | € | 7.654 | € | 3.366 | | |
| | | | | 16.033 | | 8.111 |
| **Movement during the year** | | | € | **28.888** | € | **25.712** |
| **Balance at 31 December** | | | € | **56.880** | € | **27.992** |
| **Total designated funds at 31 December** | | | € | **117.880** | € | **32.959** |

**Current liabilities**

| | | | | |
|---|---|---|---|---|
| Projects and activities | € | - | € | 2.435 |
| Other | € | 68 | € | 60 |
| | € | 68 | € | 2.495 |

## 6.5 Notes to the statement of income and expenditure

| | 2025 | | 2024 | |
|---|---|---|---|---|
| **Donations** | | | | |
| Donations with designated purposes | | | | |
| For projects | € 228.456 | | € 76.130 | |
| Donations without designated purpose | € 44.920 | | € 33.823 | |
| **Total donations** | | € 273.376 | | € 109.953 |
| **Expenditure on charitable objectives** | | | | |
| Emergency relief for animals in | | | | |
| Ukraine | € 1.409 | | € 7.241 | |
| Türkiye | € 8.550 | | € 7.310 | |
| West Bank | € 76.608 | | € 23.783 | |
| Lebanon | € 13.528 | | € 15.195 | |
| Gaza | € 20.938 | | € 17.194 | |
| Spain | € 1.165 | | € 4.439 | |
| Uganda | € 1.043 | | € 746 | |
| Egypt | € 45.911 | | € - | |
| Pakistan | € 10.453 | | € - | |
| Israel | € 525 | | € - | |
| **Total expenditure on charitable objectives** | | € 180.130 | | € 75.908 |
| **Communication and other organisational cost** | | | | |
| Animal Heroes Run expenses | € 342 | | € 1.303 | |
| Other costs | € 7.312 | | € 2.898 | |
| **Total communication and other organisational costs** | | € 7.654 | | € 4.201 |
| **Total expenditure** | | € 187.784 | | € 80.109 |

## 6.6 Other information

**Appropriation of the result**
Animal Heroes is a not-for-profit organisation. Any surplus is added to the reserves. Reference is made to the notes to the balance sheet and the notes to the statement of income and expenditure.

**Commitments not recognised in the balance sheet**
Animal Heroes has no commitments that are not recognised in the balance sheet.

**Events after the balance sheet date**
No significant events have occurred after the balance sheet date.

## 6.6 Signing of the financial statements

The financial statements for the 2025 financial year were adopted and signed by all members of the Board on 1 July 2026.

| | | |
|---|---|---|
| Esther Kef | Marijs Kolenberg | Mony de Roos |
| Chair | Secretary | Treasurer |

# 7. Budget 2026

Our activities are initiated whenever a disaster occurs in which we are able to provide timely and financially viable support to a local animal hero. Unfortunately, such situations are difficult, if not impossible, to predict. As a result, it is not possible to specify in the budget which emergency relief projects will be launched in 2026. Our ongoing emergency relief projects in Ukraine, Gaza, the West Bank, Uganda, Türkiye and Lebanon will continue to receive support in 2026. The amounts allocated to these existing projects will depend on developments in these countries during the year.

Thanks to our agile organisational structure, a rapidly deployable safety protocol and our international network, we are able to respond quickly and effectively whenever animals need our help.
Our activities will be financed through general donations and, where necessary, additional fundraising campaigns will be launched.

Organisation and communication costs are expected to increase in 2026 due to the growth of our team, resulting in higher licence costs for the management tools required to support our operations.

| | 2026 | | |
|---|---|---|---|
| **Income** | | | |
| Donations | | | |
| from individuals | € 65.000 | | |
| from companies | € 5.000 | | |
| from non-profit organisations | € 30.000 | | |
| ***Total income*** | | € | 100.000 |
| **Expenditure** | | | |
| Expenditure on charitable objectives | € 80.000 | | |
| Communication and other organisational costs | € 20.000 | | |
| ***Total expenditure*** | | € | 100.000 |
| **Net result** | | **€** | **-** |